# GEORG-AUGUST-UNIVERSITÄT GÖTTINGEN



The application of PROMETHEE with Prospect Theory - Opportunities and Challenges

- 1. Integration of Prospect Theory into PROMETHEE
- 2. Feedback from decision makers in a case study concerning sustainable bioenergy
- 3. Extensions: sensitivity analysis and integration of scenario planning
- 4. Summary

2<sup>nd</sup> International MCDA Workshop on PROMETHEE: Research and Case Studies, 23.01.2015, Vrije Universiteit Brussel - Université libre de Bruxelles, Belgium Nils Lerche and Prof. Dr. Jutta Geldermann, Chair of Production and Logistics, University of Göttingen

#### **Prospect Theory**

#### **Findings of Prospects Theory:**

- Reference dependency
- Division into gains and losses
- Humans show loss aversion
- Diminishing sensitivity
- Existence of so-called decision weights





Piecewise linear value function





# Existing research on the consideration of Prospect Theory within MCDA

Source	Content		
Korhonen et al. (1990)	Interactive methods; Decision behaviour as described in prospect theory		
Salminen, Wallenius (1993)	Interactive methods; Decision behaviour as described in prospect theory		
Bleichrodt et al. (2009)	Attribute-specific definition of reference; Adjustment of MAUT about elements from prospect theory		
Gomes, Lima (1991)	New method TODIM; Combination of elements from european and american school		
Gomes, Gonzalez (2012)	Integration of cumulative prospect theory into TODIM		
Bozkurt (2007)	Integration of prospect theory into PROMETHEE; Changing reference alternatives		
Wang, Sun (2008)	Division of outcomes into gains and losses through integration of trapezoidal-shaped membership functions from Fuzzy theory into preference function into PROMETHEE		



# **Process of PROMETHEE with Prospect Theory**



### **Determination of a reference alternative**





### **Elicitation of preference functions**

#### Transfer of parameter $\lambda$ for loss aversion into PROMETHEE:



Kahneman, Tversky (1979) and Korhonen et al. (1990)



# The determination of $\lambda$ is difficult

# Approach: Transfer of linguistic statements to quantitative factors using results of experiments

Within several experiments a range from 1.5 - 4 with a mean between 2 and 2.6 has been identified

Linguistic Scale	Quantitative Scale
Contrary effect (risk seeking)	0.5
No loss aversion	1
Very slightly loss averse	1.5
Slightly loss averse	2
Loss averse	2.5
Strongly loss averse	3
Very strongly loss averse	3.5
Losses almost unacceptable	4



Source: Tversky, Kahneman (1992) and Abdellaoui et al. (2008)

# PROMETHEE

(1) Definition of a preference-function  $p_k(d)$  for each criterion *i* based on the difference  $d = g_i(a) - g_i(a')$  between criteria-values of alternatives *a* and *a'* 

(2) Determination of Outranking-Relation using pairwise comparions:

$$\pi(a,a') = \sum_{i=1}^{K} w_i \cdot P_i(g_i(a) - g_i(a'))$$

(3) Calculation of outflow  $\phi^+$  and inflow  $\phi^-$ :

$$\Phi^{+}(a) = \frac{1}{n-1} \cdot \sum_{j=1}^{n} \pi(a,a') \qquad \Phi^{-}(a) = \frac{1}{n-1} \cdot \sum_{j=1}^{n} \pi(a',a)$$

(4) Determination of partial ranking:



(5) Determination of complete ranking (Based on Netflow:  $\Phi(a) = \Phi^+(a) - \Phi^-(a)$ )



Brans et al. (1986)



# **Calculation of outranking relations and flows with Prospect Theory**

#### Formulas for calculation of outranking relations:

$$\pi$$
 (a,a') =  $\sum_{i=1}^{K} w_i \cdot P_i (g_i(a) - g_i(a'))$ 

Pairwise comparisons between normal alternatives

$$\pi (a,a_r) = \sum_{i=1}^{K} w_i \cdot P_i (g_i(a) - g_i(a_r))$$

Potential gains

$$\pi (a_r, a) = \sum_{i=1}^{K} w_i \cdot P_{Li} (g_i(a_r) - g_i(a))$$

**Potential losses** 

# → The underlying procedure of the determination of out- and inflows remains unchanged

### **Visualization of results (example)**



#### **Complete ranking (PROMETHEE II):**



 $a_1,...,a_5$  = real Alternatives (selectable)  $a_r$  = Reference alternative (ficticious)



# **Case study: Evaluation of bioenergy concepts**

#### **Objective:**

Identification of a sustainable concept for an energetic use of biomass on a regional scale

#### **Alternatives:**

- 1. Large-scale biogas plant (LBP)
- 2. Bionenergy village (BEV)
- 3. Small-scale biogas plant (SBP)



Data is provided by the project: **"Sustainable use of bioenergy: bridging climate protection, nature conservation and society"** funded by the "Ministry of Science and Culture of Lower Saxony" with a duration from 2009 – 2014.

# **Case study – Procedure**

Determination of a reference alternative and loss aversion parameters based on an already developed decision table:

- Interviews with three experts
- Determination of a reference point and reference value for each criterion (39 criteria)

#### Selection of criteria and corresponding data from the extended decision table:

Criterion	Unit	Min/ Max	LBP	BEV	SBP	a <sub>r</sub>	λ
Global warming potential	CO <sub>2</sub> - Eq./ha	Min	-4,937	-12,724	-13,734	0	4
Fertilizer nitrogen - biodiversity	kg N/ ha	Min	148	150	147	60	0.5
Participation	Points	Max	2	5	1	6	1.5



# **Case study – Results**

#### **Outranking-relations and flows:**

	LBP	BEV	SBP	a <sub>r</sub>	Φ+	Normal pairwise
LBP	0	0,137	0,139	0,240	0,172	Calculation using P (d)
BEV	0,703	0	0,504	0,341	0,516	
SBP	0,432	0,218	0	i_0,262;	0,304	Calculation using P(d)
a <sub>r</sub>	0,596	0,270	0,399	0	0,422	·
Φ-	0,577	0,208	0,347	0,281		<b>Potential Losses:</b> Calculation using $P_{L}(d)$

#### **Original rankings:**

**Modified rankings:** 



# Observations and feedback from decision makers – Determination of the reference alternative

#### **Opportunities and advantages:**

- Defining the reference values draws the attention steadily on the overall goal
- Some adjustment of criteria and/or corresponding units for measurement occurred
- Additional information, especially from the rankings, can be gained

#### **Challenges and disadvantages:**

- Formulating reference values for qualitative criteria is difficult
- Sometimes reference values are chosen very ambitious



# Observations and feedback from decision makers – Determination of loss aversion

#### **Opportunities and advantages:**

- The experts were able to express for each criterion if loss aversion exist or not.
- A  $\lambda$ -value different to one occurs (existence of loss aversion) for most criteria.
- The concept of using a lingusitic scale was well understood and appreciated.
- All experts wanted to express also the contrary effect to loss aversion.

#### Challenges and disadvantages:

- Cognitively more challenging compared to defining the reference alternative.
- The underlying quantitative scale can differ between humans.



# Sensitivity analysis for reference values - Analysed range in orientation on reference points or existing values

Insensitivity interval 0,600 4  $\mathbf{X}_{1k}$ 0,400 Netflow **D**<sup>net</sup> 6 X<sub>2k</sub> 0,200 2 X<sub>3k</sub> ◆ a1 0,000 1.5 ●-a2 X<sub>rk</sub> **→**-a3 -0,200 Function ---Reference Type 3 -0,400 2 pk -0,600 2  $\mathbf{p}_{\mathsf{Lk}}$ -0,800 λ<sub>k</sub> 1 0,5 0,5 2 2,5 3,5 3,5 4,5 5,5 5,5 5,5 6,5 7,5 7,5 8,5 8,5 8,5 8,5 9 7 0 1,5 **Chosen reference value** Reference value  $x_{rk}$ 

Criterion k (Maximization)

# Sensitivity analysis for loss aversion parameter $\lambda$ - Analysed range in orientation on the underlying quantitative scale



## The consideration of external uncertainty by scenario planning

- No consideration of probabilities
- Evaluation via robustness instead of inter-scenario aggregation of values
- Separate application of PROMETHEE for each scenario offers several advantages:
  - Scenario-specific weights, loss aversion parameters and/ or reference values
  - European school
  - Less cognitvely challenging for decision makers



### Summary

- Integration of Prospect theory into PROMETHEE offers the opportunity for the decision maker to express loss aversion and to consider reference dependency.
- Gaining additional information through the determination of adequate reference values.
- The opportunity to express loss aversion was appreciated by the experts and occurred with respect to the most criteria.
- Scenario planning is a good approach to address external uncertainties
- Further applications are needed for validation.



#### Literature

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# All six preference functions of PROMETHEE with loss aversion (1/2)

Type1: Usual criterion

Type 2: Quasi-criterion Type 3: Criterion with linear preference





#### All six preference functions of PROMETHEE with loss aversion (2/2)

